

# **Appendix A**

## **Elected Official Correspondence**

1. To Governor Eddie Baza Calvo; From Robert O. Work (February 7, 2011)..... A-1
2. To Senator John S. McCain; From Rory J. Respicio (April 6, 2013)..... A-2



THE UNDER SECRETARY OF THE NAVY  
WASHINGTON, D.C. 20350-1000

February 7, 2011

The Honorable Eddie Baza Calvo  
Governor of Guam  
P.O. Box 2950  
Hagatna, GU 96932

Dear Governor Calvo:

I want to thank you for the frank, informative discussions we had in Guam during my last visit. I would like to reiterate the four pillars which will guide DoD's approach to the military buildup.

First, through our "One Guam" initiative, the Department is committed to improving the quality of life for the people of Guam and the military personnel who will call Guam home. We have secured, and will continue to seek, funding for infrastructure upgrades directly and indirectly associated with the military buildup, and will continue to advocate for federal investment in Guam's other socio-economic needs.

Second, through our "Green Guam" initiative, the Department is committed to developing the most energy efficient infrastructure possible and supporting Guam's efforts to develop sustainable and renewable energy projects. We will work hard to achieve "net zero" energy usage for our installations on Guam. Moreover, we will work closely with relevant Guam utilities, Guam agencies, and federal agencies to secure necessary funding for "green" projects.

Third, the Department is committed to providing 24 hours/seven days a week unimpeded access to the Pagat Village and Pagat Cave historical sites. We will adjust our proposed plans outlined in the final Environmental Impact Statement to continue unfettered access to these important historical and cultural locations.

Fourth, we will pursue a "Net Negative" strategy for DoD-owned land on Guam. The Department is committed to having a smaller DoD footprint on Guam after the military build-up than we currently hold. We will better utilize the lands we currently have and return underutilized land to the Government of Guam.

I believe that these initiatives take into account many of the concerns expressed by the people of Guam and will provide a solid foundation for resolving many of the outstanding issues related to the build-up. With these commitments, I am hopeful that we can resolve the issues we are facing and bring about a Guam build-up that benefits both the people of Guam and our military personnel. I look forward to continuing this dialogue during your visit to Washington, D.C.

Sincerely,

A handwritten signature in black ink, appearing to read "Robert O. Work".

Robert O. Work  
A-1

SENATOR RORY J. RESPICIO  
MAJORITY LEADER

CHAIRPERSON  
COMMITTEE ON RULES; FEDERAL, FOREIGN & MICRONESIAN AFFAIRS;  
HUMAN & NATURAL RESOURCES; AND ELECTION REFORM



*I Mina'trentai Dos na Libeslaturan Guåhan*  
THIRTY-SECOND GUAM LEGISLATURE

April 6, 2013

**The Honorable Senator John S. McCain**

United States Senate  
241 Russell Senate Office Building  
Washington, DC 20510

Dear Senator McCain:

*Hafa Adai* from Guam, *Where America's Day Begins!* I concur with your insistence that the Department of Defense must have a Master Plan in place for the Guam buildup, to properly guide and manage this massive expansion. I am also writing to express my reservations concerning the less-than-speedy pace of DoD's master plan development.

As we now see, based on the actions of North Korean leader Kim Jong-un, news reports about Guam's buildup over the past few years may have him believing that buildup projects are already well underway, and will be a threat to his leadership. Yesterday, CNN quoted a DoD official as saying, "We accused the North Koreans of amping things up; now we are worried we did the same thing."

A missile defense system for Guam was part of the original buildup plan, but was cancelled. Now that a missile defense system is on its way to Guam, as a result of Mr. Kim's threats, the Terminal High Altitude Area Defense System (THAAD) should remain in Guam.

I am seeking your support to move the Guam Military Buildup forward in a similar fashion: phasing-in the more simple and necessary projects, as opposed to waiting for a Master Plan that is complete down to its last detail.

It is necessary that the Guam Military Buildup components be put in place quickly, and could independently be prioritized, with the final, more complex projects being set for sometime in the near future. There is no doubt that the Guam Military Buildup will help update the military's defense position from the only U.S. territory within speculated proximity of North Korean missile range; will improve Guam's military, civilian and shared infrastructure; will contribute to the safety of our allies; and will naturally benefit our island's economy and people. As I am sure you will agree, U.S. defense forces deserve to be stationed on a Pacific island with an economy that supports quality of life.



April 6, 2013

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I am also requesting your assistance in determining the status of the Master Plan. I look forward to your feedback relative to the suggestions offered for your consideration.

*Si Yu'os Ma'åse.*

Very truly yours,



Rory J. Respicio

cc: President Barack Obama  
Vice President Joe Biden  
U.S. Secretary of State John Kerry  
U.S. Secretary of Defense Chuck Hagel  
U.S. Deputy Secretary of Defense Ashton Carter  
U.S. Secretary of the Interior Ken Salazar  
Acting Deputy Assistant Secretary for Insular Areas Eileen Sobeck  
U.S. Senator James Inhofe, Ranking Member of the SASC  
U.S. Representative Howard P. "Buck" McKeon, Chairman of the U.S. House Armed Services Committee  
U.S. Delegate Madeleine Z. Bordallo, Guam  
Governor Eddie Baza Calvo, *I Maga'lahaen Guahan*  
All Senators of the 32<sup>nd</sup> Guam Legislature